



## 08.

### News in Numbers

Food & Grocery and Foodservice insights through numbers.

## 10. Market Update

News and reports on the Food Retail and Food Service industries.



## Cover Story

## 18.

# Zorawar Kalra

### Heir to a Legend, Architect of a Modern Food Empire

With Massive Restaurants, Zorawar Kalra has turned heritage into a living, scalable experience for a global, digital-first diner. His journey as a restaurateur exemplifies how vision, discipline, and invention can keep a legacy alive.



## 30. Special Feature

Tradition reimagined with health, speed, and sustainability.

## 40. Festive Sales

How Tier 2 & 3 cities are shaping festive E-commerce growth.



## 50. Technology

How phygital will redefine India's restaurant future.

## 52. Market Frontiers

Organic India: The promise, the pitfalls, and the path ahead.



## 56. Retail Buzz

Word on the Street.